

SEAPORT ENHANCED






NAVAL SEA SYSTEMS COMMAND WARFARE CENTERS
ENGINEERING, TECHNICAL AND PROGRAMMATIC
SUPPORT SERVICES



“Keeping America’s Navy #1 in the World”

MAY 2004

SEAPORT *e*

-  Background
-  Acquisition Strategy
-  Contract Characteristics
-  Competitive Results
-  CONOPS/Savings Metrics

BACKGROUND

Under the CNO's 2004 guidance for implementing the SEA Enterprise portion of the Sea Power 21 Philosophy, there is emphasis on finding further efficiencies in our business processes. Among NAVSEA Commander, Vice Admiral Phil Balisle's current initiatives in carrying out this mission, is to expand SEAPORT so that the web-based portal and acquisition strategy is available to the Warfare Centers and other NAVSEA Activities.

VIEW FROM ABOVE

- ↪ Hundreds of contracts (many with the same contractor) for similar services scattered around the country at various Warfare Centers
- ↪ No consistent corporate acquisition strategy
- ↪ Significant duplication in procurement costs
- ↪ Limited strategic relationships
- ↪ Business information at the NAVSEA corporate level is limited

SOLUTION – ENHANCED SEAPORT

- ↪ Award a series of nationwide multiple award (MAC) ID/IQ contracts that provide for the service requirements of the Warfare Centers, while protecting the unique vendor base and business relationships of the individual Warfare Centers.
- ↪ Refine an already deployed e-commerce portal (SEAPORT I)

BENEFITS OF

APPROACH

- ↪ Consolidated contracts provide for consistent application of sound acquisition strategy, business rules, and policy.
- ↪ Provides NAVSEA the ability to develop strategic commercial business relationships on a corporate level.
- ↪ Allows NAVSEA to leverage its buying power on a nation wide basis.
- ↪ Web based portal provides a dependable information gathering vehicle.

ACQUISITION STRATEGY

- Solicit (in a single solicitation) the entire nation for Warfare Center service requirements.
- Award nationwide MAC ID/IQ contracts containing seven (7) Geographical Zones.
- Contractors may be awarded contracts providing them the ability to compete for task orders in a single or multiple Zones.
- Each task is competed by the Warfare Center that has the requirement in the applicable Zone.

CONTRACT

CHARACTERISTICS

- ↪ Five year base period of performance and two five year award terms-total of 15 years performance.

(The limitation of section 843 will become effective for solicitations issued on or after the date the DFARS interim rule is published in the Federal Register from 18 February 2004 Director, Defense Procurement and Acquisition Policy Memo")

- ↪ Emphasis on limits on Pass Throughs, Maximum Fees, Guaranteed Savings, and Annual Escalation.

CONTRACT CHARACTERISTICS

- ↪ Rolling Admissions – the Government reserves the right to review the contracts annually to determine whether it would be appropriate to announce a new competition for the purpose of adding additional ID/IQ holders.
- ↪ Cost and Fixed Price Task Orders permitted.
- ↪ Emphasis on Performance Based Orders.

WARFARE CENTER ZONES

↪ Zone One – Northeast

- NUWC Newport
- NSWC SSES Philadelphia

↪ Zone Two – National Capital

- NSWC Carderock
- NSWC Dahlgren
- NSWC Indian Head

↪ Zone Three – Mid-Atlantic

- NSWC Dam Neck

↪ Zone Four – Gulf Coast

- NSWC Panama City

↪ Zone Five – Midwest

- NSWC Crane

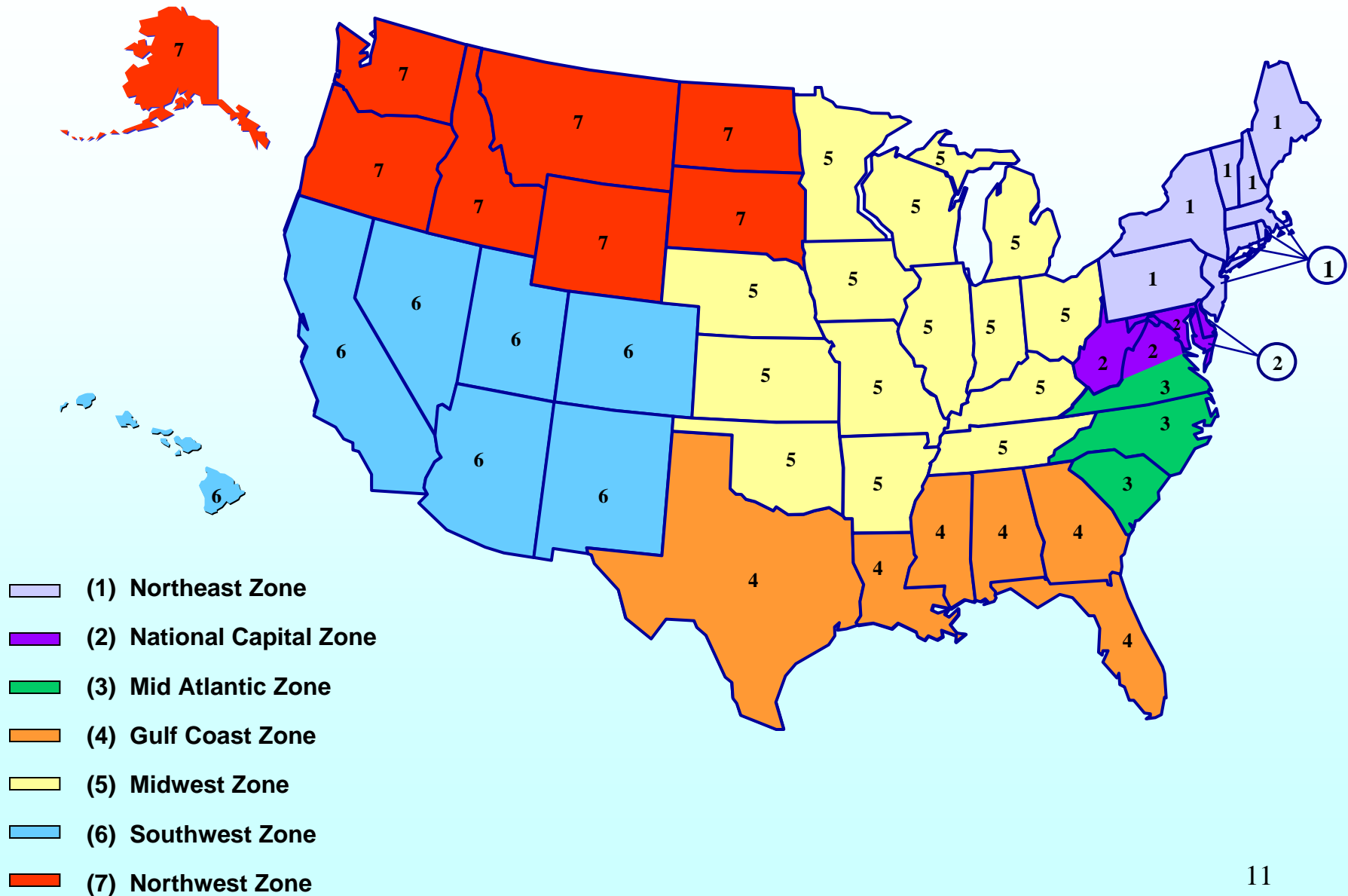
↪ Zone Six – Southwest

- NSWC Port Hueneme
- NSWC Corona

↪ Zone Seven – Northwest

- NUWC Keyport

GEOGRAPHICAL ZONES



WHY A ZONE APPROACH?

- ↪ Preserves local vendor base
- ↪ Encourages Small Business participation
- ↪ Reduces the need for complicated Teaming arrangements
- ↪ Allows for easier contract organization/ administration (SCA, rolling admissions, small business goals, incorporation of local site provisions)

SMALL BUSINESS TOPICS

- ↪ RFP issued on an unrestricted basis
 - 33% goal (dollars obligated) for Small Business prime contract award over life of the contract and award term options.
 - 20% requirement (dollars obligated) for large business subcontracting to Small Business.
 - The Government reserves the right to set aside any task for Small Business, or if two or more qualified Small Businesses propose during the fair consideration process (cascading) the task may be set aside for Small Business.

- ↪ Small Business Size Standard
 - NAICS Code 541330
 - Small Business Size Std \$23 Million in average annual sales over the past three years.

- ↪ 8(a) Set Asides will be Awarded outside of the ID/IQ MAC, however 8(a)'s may propose for MAC Awards as primes or members of a Team (Subcontractor).

MILESTONES FOR THE ACQUISITION CYCLE

ID	SEAPORT ENHANCED	Duration	Start	Finish	Resource Names	Qtr 3, 2003		Qtr 4, 2003			Qtr 1, 2004			Qtr 2, 2004	
						Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
1	Requirements Definition	19 days	Thu 9/4/03	Tue 9/30/03		█									
2	Draft SOW	1 day	Thu 9/4/03	Thu 9/4/03	TRG Chairman		█								
3	Final SOW	19 days	Thu 9/4/03	Tue 9/30/03	TRG Chairman		█								
4	Acquisition Plan	15 days	Wed 10/1/03	Tue 10/21/03				█							
5	Preparation	1 wk	Wed 10/1/03	Tue 10/7/03	NSWCDL			█							
6	Review	1 wk	Wed 10/8/03	Tue 10/14/03	WCPC			█							
7	Approval	1 wk	Wed 10/15/03	Tue 10/21/03	NSWC,NUWC,SEA 02			█							
8	FEDBIZOPPS Announcement	3 days	Wed 10/22/03	Fri 10/24/03	NSWCDL				█						
9	Source Selection Plan	18 days	Wed 10/22/03	Fri 11/14/03					█						
10	Preparation	2 wks	Wed 10/22/03	Tue 11/4/03	NSWCDL				█						
11	Review	1 wk	Wed 11/5/03	Tue 11/11/03	SEA 02,WCPC				█						
12	Approval	2 days	Wed 11/12/03	Thu 11/13/03	NSWCDL PCO				█						
13	Issue Draft RFP	1 day	Fri 11/14/03	Fri 11/14/03	NSWCDD PCO					█					
14	RFP	47 days	Mon 11/17/03	Tue 1/20/04						█					
15	Site Specific Requirements	1 day	Mon 11/17/03	Mon 11/17/03	CCT						█				
16	Preparation	2 wks	Tue 11/18/03	Mon 12/1/03	NSWCDL						█				
17	Review	1 wk	Tue 12/2/03	Mon 12/8/03	NSWCDL,WCPC						█				
18	Incorporate Comments	1 wk	Tue 12/9/03	Mon 12/15/03	NSWCDL						█				
19	Issue RFP	1 day	Tue 12/16/03	Tue 12/16/03	NSWCDL						█				
20	CCT Industry Brief (web-based)	5 wks	Wed 12/17/03	Tue 1/20/04	CCT						█				
21	Receive Proposals	5 wks	Fri 12/19/03	Thu 1/22/04	NSWCDL						█				
22	Proposal Evaluation	15 days	Fri 1/23/04	Tue 2/10/04	TRG,SEA 02,NSWCDL						█				
23	Business Clearance	20 days	Wed 2/11/04	Tue 3/9/04								█			
24	Preparation	2 wks	Wed 2/11/04	Tue 2/24/04	NSWCDL							█			
25	Review	1 wk	Wed 2/25/04	Tue 3/2/04	WCPC,NSWCDL							█			
26	Approval	1 wk	Wed 3/3/04	Tue 3/9/04	SEA 02							█			
27	Small Business Size Notification	5 days	Wed 3/10/04	Tue 3/16/04	NSWCDL							█			
28	Generation of Award Documents	2 wks	Wed 3/17/04	Tue 3/30/04	NSWCDL							█			
29	CHINFO	3 days	Wed 3/31/04	Fri 4/2/04	NSWCDL							█			
30	Contract Award	1 day	Mon 4/5/04	Mon 4/5/04	NSWCDL							█			

TECHNICAL DISCIPLINES

SUPPORTED

- ↪ Research and Development Support
- ↪ Engineering, System Engineering and Process Engineering Support
- ↪ Modeling, Simulation, Stimulation, and Analysis Support
- ↪ Prototyping, Pre-Production, Model-Making and Fabrication Support
- ↪ System Design Documentation and Technical Data Support
- ↪ Software Engineering, Development, Programming, and Network Support
- ↪ Reliability, Maintainability, and Availability (RM&A) Support
- ↪ Human Factors Engineering Support
- ↪ System Safety Engineering Support
- ↪ Configuration Management (CM) Support
- ↪ Quality Assurance (QA) Support
- ↪ Information System (IS) Development, Information Assurance (IA) and Information Technology (IT) Support
- ↪ Ship Inactivation and Disposal Support
- ↪ Interoperability, Test and Evaluation, Trials Support
- ↪ Measurement Facilities, Range, and Instrumentation Support
- ↪ Acquisition Logistics Support
- ↪ Supply and Provisioning Support
- ↪ Training Support
- ↪ In-Service Engineering, Fleet Introduction, Installation and Checkout Support
- ↪ Program Support
- ↪ Administrative Support

COMPETITION RESULTS

COMPETITION

RESULTS

- ↪ November 17, 2003 Draft Solicitation and an Electronic Industry Power Point Brief provided.
- ↪ Over 800 questions were received as a result of the Draft Solicitation.
- ↪ Over 61,000 downloads to the Dahlgren Laboratory Website between 21 November 2003 through 22 January 2004.
- ↪ Received 152 Proposals
(103 from Small Business Primes, 48 Large Business Primes and 1 from a Not for Profit Organization.)

EVALUATION FACTORS

↪ Offerors Evaluated on:

- Factor 1 - Technical Capability –
Depth & Breadth of Experience
- Factor 2 - Management Approach
- Factor 3 - Past Performance
- Factor 4 - Cost/Price

↪ Factor 1 significantly more important than Factors 2, 3, and 4.

EVALUATION

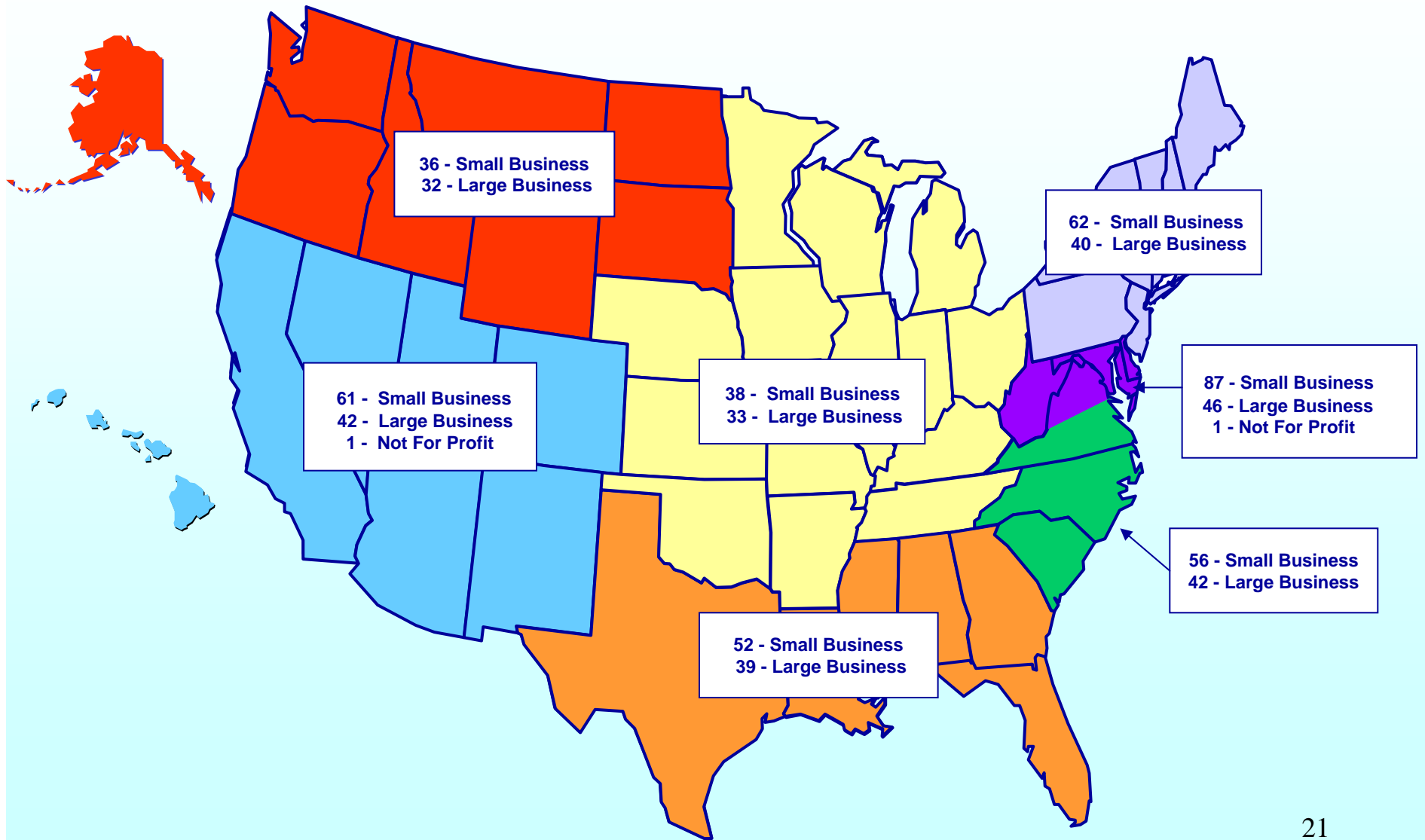
RESULTS

- Overall Scores ranged from 99.25 as an Outstanding, to 65 which is Satisfactory. Ninety six point seven percent (96.7%) of Offerors scored Good or Outstanding.
- Average Annual Guaranteed Savings Commitment 3.73%, the Average maximum Pass Through Rate is 3.38%, the Average Maximum Annual Escalation Rate is 3.75% and the Average Maximum Fee is 7.7%.
- No Fee greater than 8%

COMPETITION RESULTS

ZONE 1 – NORTHEAST			
Offers Received	Percentage Small Business (Offers Received)	Recommended Award (Large/Small)	No Award (Large/Small)
102	60%	40/62	0/0
ZONE 2 – NATIONAL CAPITAL			
Offers Received	Percentage Small Business (Offers Received)	Recommended Award (Large/Small/Not for Profit)	No Award (Large/Small)
134	66%	46/87/1	0/0
ZONE 3 – MID ATLANTIC			
Offers Received	Percentage Small Business (Offers Received)	Recommended Award (Large/Small)	No Award (Large/Small)
103	59%	42/56	1/4
ZONE 4 – GULF COAST			
Offers Received	Percentage Small Business (Offers Received)	Recommended Award (Large/Small)	No Award (Large/Small)
91	57%	39/52	0/0
ZONE 5 – MIDWEST			
Offers Received	Percentage Small Business (Offers Received)	Recommended Award (Large/Small)	No Award (Large/Small)
71	54%	33/38	0/0
ZONE 6 – SOUTHWEST			
Offers Received	Percentage Small Business (Offers Received)	Recommended Award (Large/Small/Not for Profit)	No Award (Large/Small)
104	59%	42/61/1	0/0
ZONE 7 – NORTHWEST			
Offers Received	Percentage Small Business (Offers Received)	Recommended Award (Large/Small)	No Award (Large/Small)
69	54%	32/36	0/1

GEOGRAPHICAL ZONES PROPOSED



CONCEPT OF OPERATIONS

USE OF SEAPORT-*e*

Seaport-*e* should be used to the maximum extent possible.

“Even though SEAPORT is a non-mandatory procurement option, I will expect that we will use this vehicle to the maximum extent practical”

23 October 2003 email from
Warfare Center Business Executive

OMBUDSMAN

Each Activity has appointed an Ombudsman. The Ombudsman will review complaints from the contractors and ensure that all contractors are afforded a fair opportunity to be considered, consistent with the terms and conditions of the contract.

LIST OF OMBUDSMAN

NORTHEAST ZONE	
NUWC Newport	Mr. Dave Rego
NSWC SSES Philadelphia	Mr. Ted Ptashkin
NATIONAL CAPITAL ZONE	
NSWC Carderock	Mr. Ted Ptashkin
NSWC Indian Head	Ms. Donna Feaganes
NSWC Dahlgren	Mr. Robert Ashley
MID ATLANTIC ZONE	
NSWC Dam Neck	Mr. Robert Ashley
GULF COAST ZONE	
NSWC Panama City	Mr. Johnny L. Peace
MIDWEST ZONE	
NSWC Crane	Mr. Reggie Joslin
SOUTHWEST ZONE	
NSWC Port Hueneme	Capt Patrick A. Tillson
NORTHWEST ZONE	
NUWC Keyport	LCDR Boris Belchoff
OVERARCHING OMBUDSMEN	
NAVSEA Head Quarters	Capt Ed Sweeny

SMALL BUSINESS

GOALS

In concert with each Activity's Deputy for Small Business, the NAVSEA Director for Small and Disadvantaged Business Utilization (SADBU), Mr. Tatigian, shall monitor overall SEAPORT-*e* Contract Actions against the Small Business Goals (both for Prime Obligations and Subcontracting). Each Activity's Deputy for Small Business and the relevant Zone Coordinator to ensure that Small Business participation is maximized.

ZONE

COORDINATOR

Each Zone shall appoint a Zone Coordinator (ZC) to serve as a local SeaPort-*e* Point of Contact. The ZC shall be the zone's representative on the SeaPort-*e* Council. The ZC shall act as a liaison with the Zone's vendor community, monitor small business participation, and provide the primary input to the SeaPort-*e* Council in regards to the opening of rolling admissions for that particular zone. The ZC shall also establish a Zone Business Council to provide a forum for industry involvement and feedback. This council will not serve as forum for specific task order disputes (which should be made to the Contracting Officer or Ombudsman), but instead general program direction. In those instances where two or more activities exist in a zone, those activities shall decide on a Zone Coordinator by consensus. In the event that such consensus cannot be reached, the Deputy Commander/Executive Director for Contracts (SEA 02/02B) shall make such appointment.

SEAPORT-*e*

COUNCIL

The SeaPort-*e* Council (SC) shall be the board responsible for programmatic decisions.

Membership shall be made up of each Zone Coordinator, the SeaPort-*e* Contracting Officer, a representative of SEA 02, the NAVSEA Director for Small and Disadvantaged Business Utilization (Advisory), and any other member decided by the SC. The SC shall also serve as the Award Term Board. The SC shall also be the board that decides the establishment of rolling admissions. The SC shall convene not less than every six months, but need not meet in person.

ROLLING

ADMISSIONS

- ↪ Annually, the SeaPort-e Council shall convene to review the performance of the SeaPort-e program in accordance with the Rolling Admissions clause. Inputs will be received from Zone Coordinators.

- ↪ The Rolling Admissions criteria are:
 - ~ quality of performance by each IDIQ holder
 - ~ the number, value and complexity of work assigned to each holder
 - ~ amount of competition achieved
 - ~ the amount of small business participation
 - ~ revise scope of the Statement of Work and the ceiling amount

TASK ORDER

MANAGERS

Under a traditional contract, the Contracting Officer may appoint a Contracting Officer's Representative (COR). Under SeaPort-*e*, the Contracting Officer for each task order may appoint a Task Order Manager (ToM). The ToM shall be considered a COR and must be identified in the Portal and in the Task Order for which they are being appointed. ToMs must be appointed using the same procedures for appointing CORs, (including training, certification, appointment letters, etc). Each Contracting Office must keep a master list of certified and appointed ToMs.

NOTIFICATION OF PROBLEMS

The Zone Coordinator shall be the primary collection point for the identification of desired modifications or problems with the Portal or MAC contracts.

SEAPORT PORTAL

The SeaPort Portal shall be used to place all SeaPort-*e* Task Orders.

SUBCONTRACTOR

TEAMING

The SeaPort PCO is the only authorized individual able to add team members to the SeaPort-e MACs, in accordance with the Contract terms. MAC holders must communicate directly with the PCO for any changes in team composition.

EXCEPTIONS TO

FASA

- ↪ Within a zone, the Contracting Officer shall give every SeaPort-e MAC holder a fair opportunity to be considered for a task-order exceeding \$2,500 unless a statutory exception applies (see below). All task orders shall be competed unless extraordinary circumstances exist. The SeaPort Portal requires Contracting Officers to provide rationale for such acquisitions. This rationale must be as thorough as possible and identify methods by which any alternative sources were sought. If an Activity uses the logical follow-on exception, the rationale shall describe why the relationship between the initial order and the follow-on is logical (*e.g.*, in terms of scope, period of performance, or value).
- ↪ Exceptions to the fair opportunity process are detailed below:
 - ↪ (i) The agency need for the supplies or services is so urgent that providing a fair opportunity would result in unacceptable delays,
 - ↪ (ii) Only one Awardee is capable of providing the supplies or services required at the level of quality required because the supplies or services ordered are unique or highly specialized,
 - ↪ (iii) The order must be issued on a sole-source basis in the interest of economy and efficiency because it is a logical follow-on to an order already issued under the contract, provided that all awardees were given a fair opportunity to be considered for the original order.
 - ↪ (iv) It is necessary to place an order to satisfy a minimum guarantee.
- ↪ All rationales must be coordinated with the Zone's Ombudsman and approved in accordance with NAVSEA Justification and Approval thresholds. For those rationales, where the approval threshold is NAVSEA HQ, the rationale shall be prepared using the format of a formal Justification and Approval in accordance with the NAVSEA Contract Handbook. SEA02/02B is the highest approval necessary.

UNDEFINITIZED ORDERS

Undefinitized orders are not permitted.

ZONE SOLICITATION

Task orders shall be solicited in the Zone corresponding to the principal place of performance for the services acquired. Solicitations should not be limited to the Zone corresponding to location of the Warfare Center, but instead the place of performance.

PERFORMANCE BASED

SOWs

Contracting Officers are encouraged to use the Performance Based contract provisions of the MACs. For those Task Orders that are not Performance Based, waivers must be approved in accordance with applicable NAVSEA Contracting for Services policy.

SB REVIEW AND SET ASIDE

The Activity's Deputy for Small Business must review each Task Order. The review must take place prior to solicitation. This review shall support the Contracting Officer in determining whether a Small Business set aside or potential Small Business set aside, should be made. A 100% Business set aside shall be made when the Contracting Officer determines there is a reasonable expectation of obtaining offers from two or more Small Business concerns. This review and Contracting Officer determination shall be documented in the SeaPort Portal Small Business area. Task Orders may be set aside as a "Cascading" set aside when the Contracting Officer cannot determine whether the Small Business base in the zone is sufficient to satisfy the requirement, but believes that the potential may exist. Determination of Small Business set asides must be made prior to solicitation. The SeaPort Portal contains an electronic DD2579 – Small Business Coordination Record and therefore a paper copy is not required.

PAST PERFORMANCE INFORMATION RETRIEVAL SYSTEM

PPIRS will be submitted at the MAC level by the SeaPort-*e* PCO. Each individual Task Order will have its own Task Order Performance Evaluation (TOPE) completed throughout the period of performance. Individual Task Order PCOs must ensure the timely submission of the TOPE.

POSSIBLE SAVING METRICS

- ↪ Conversion of Service GSA Orders to SEAPORT-*e*
- ↪ Conversion of Service Orders to Performance Based
- ↪ Task Order Competition
- ↪ Guaranteed Savings
- ↪ Volume Discounts

NSWC DIRECTION

The CNO's 2004 Guidance, which outlined the need for improvement in alignment, in processes and an increase in savings, has charged the Navy with the development of methods to realize these very initiatives. At the February 2004 Commanders Conference, Vice Admiral Balisle reaffirmed his steadfast belief that SeaPort-Enhanced (SeaPort-e) is integral to the Command's success in achieving these initiatives. VADM Balisle stressed that SeaPort-e be used to the fullest extent practical. As a result, be advised that all service acquisitions where either SeaPort or SeaPort-e are applicable, shall be procured using the program and its Portal. This is consistent with my previous email regarding SeaPort-e. Permission is granted to continue to use local IDIQs and MAC like vehicles until they expire if they are less expensive than SeaPort-e. In cases where use of SeaPort-e is not practical, documented reasons for alternative methods of procurement are required. This necessitates cooperation among the Warfare Centers, along with SEA 02 in developing a common format and schedule that will correctly identify the usage of SeaPort-e. Only the CO and/or TD can grant approval to award new IDIQ or MAC-like contracts for requirements outside the scope of SeaPort and/or SeaPort-e. I have reviewed the preliminary SeaPort-e usage estimates for Warfare Center Divisions. The initial usage estimates are significantly less than the original and expected projections. While I understand these estimates are early and rough, the development of such estimates should include, at a minimum, all service acquisitions that were previously done by GSA and service acquisitions where SeaPort-e can be the acquisition vehicle. I request your full cooperation in the effort to help NAVSEA attain the highest-level savings and efficiency possible.

LARGE BUSINESSES PRIMES

Allied Technology Group, Inc	Identix Public Sector (Alion Science Technology)
American Management Systems, Inc	Jacob Sverdrup Naval Systems Group, Inc
American Systems Corporation	John J. McMullen Associates, Inc
ANTEON Corporation	L-3 Communications Government Services
ARINC Engineering Services, LLC	Life Cycle Engineering, Inc
BAE Systems Applied Technologies, Inc	Lockheed Martin Integrated Systems, Inc
BearingPoint, Inc	ManTech Systems Engineering Corporation
BMT Designers and Planners, Inc	National Technologies Associates, Inc
Booz Allen Hamilton, Inc	Northrop Grumman Defense Mission Systems
CACI Technologies, Inc	Oceaneering International, Inc
CDI Marine Company	Perot Systems Government Services, Inc
Computer Science Corporation	Presearch, Inc
DCS Corporation	Professional Software Engineering, Inc
DDL Omni Engineering, LLC	Planning Systems, Inc
DRS Systems, Inc	Q. E. D. Systems, Inc
DTI Associates, Inc	Raytheon
Dynamics Research Corporation	Resource Consultants, Inc
EDO Corporation	SAIC AMSEC, LLC
EG&G Technical Services, Inc	Scientific Research Corporation
Engineering and Professional Services, Inc	Sonalysts, Inc
General Dynamics - AIS	Stanley Associates, Inc
General Physics Corporation	Technology Service Corporation
George G. Sharp, Inc	Titan Corporation
Gray Hawk Systems, Inc	VSE Corporation

SMALL BUSINESSES PRIMES

21 Century Systems, Inc	ELS, Inc
AdapTech Corporation	Engineering Services Network, Inc
Advanced Acoustic Concepts, Inc	ENSIL International Corporation
Advanced Solutions for Tomorrow, Inc	Envisioneering, Inc
Advanced Technology and Research, Corp	Epsilon Systems Solutions, Inc
AdvantEdge Technology, Inc	Evolving Resources, Inc
AEGIR Systems	Forell Enterprises, Inc
AHNTECH, Inc	Future Technologies, Inc
AMEWAS, Inc	Gibbs and Cox, Inc
Applied Ordnance Technology, Inc	Global Technology Systems
Applied Physical Sciences Corporation	GLOTECH, Inc
Assett, Inc	Great Eastern Group, Inc
Basic Commerce and Industries, Inc	Group 81, Inc
BecTech, Inc	Gryphon Technologies, LLC
BMH Associates, Inc	J. L. Herren and Associates
Burke Consortium, Inc	HiPk, LLC
Columbia Research Corporation	HMR Tech
Computer Products, Inc	ICI, LLC
Delphinus Engineering, Inc	INDUS Technology, Inc
Delta Resources, Inc	Innovative Professional Solutions, Inc
DLS Engineering Associates, Inc	Integrated Consulting Services
Dynaflow, Inc	Integritys Corporation
EDSI, Inc	ITE, Inc

SMALL BUSINESSES PRIMES

Jorge Scientific Corporation	Raydar & Associates, Inc
La Playa/LPI Technical Services	RDSI
Lloyd Lamont Design, Inc	Rite-Solutions, Inc
MAR Range Services, LLC	Resource Management Concepts, Inc
Matrix Engineers and Contractors, Inc	Richard Parks Corrosion Technologies, Inc
McLaughlin Research Corporation	Systems Application and Technologies, Inc
Micro Analysis and Design, Inc	Santa Barbara Applied Research, Inc
Millennium Engineering & Integration Company	Sea Corp
Mountain State Information Systems, Inc	SENTEL Corporation
MTC Services Corporation	Sim Ventions, Inc
NDI Engineering Company	Solutions Development Corporation
New Directions Technologies, Inc	Southeastern Computer Consultants, Inc
NOVONICS Corporation	Strategic Insight, Ltd
NTI Corporation	Summit Research Corporation
Oak Management, Inc	Synetic Solutions, Inc
OASIS, Inc	SYS Technologies
Ocean Systems Engineering Corporation	Systems Design & Analysis, Inc
Open System Sciences	Systems Engineering, Inc
Operational Research Consultants, Inc	Systems Engineering Group, Inc
ORBIS, Inc	Systems Integration & Management, Inc
PRIME, Inc	Systems Resource Management, Inc
Professional Analysis, Inc	Tech-Marine Business, Inc
Purvis Systems, Inc	TECNICO Corporation

SMALL BUSINESSES PRIMES

The Bishop Group, Inc	Technology Systems Integration, Inc
Thomas Associates, Inc	TSM Corporation
Technology Management Group, Inc	TWD & Associates, Inc
TRANDES Corporation	Williamson & Associates, Inc
TRI Star Engineering, Inc	Workflow Systems, LLC

NOT FOR PROFIT PRIME

Regents of NMSU Physical Science Laboratory